

## Message Text

CONFIDENTIAL

PAGE 01 CAIRO 09318 091742Z

22

ACTION NEA-10

INFO OCT-01 ISO-00 OES-06 HEW-04 AID-05 /026 W

----- 077994

R 091333Z JUL 76

FM AMEMBASSY CAIRO

TO SECSTATE WASHDC 5107

C O N F I D E N T I A L CAIRO 9318

DEPT ALSO PASS AID AND HEW

E.O. 11652: GDS

TAGS: OSCI, EG

SUBJECT: FAITH AND HOPE SOCIETY--DR. JOSEPH TRAUB

REF: ISLAMABAD 6803

SUMMARY: DR. JOSEPH TRAUB, ON LOAN FROM DHEW, HAS DECIDED RESIGN AS ADVISOR TO FAITH AND HOPE SOCIETY PROJECT. MRS. SADAT AND OTHER MEMBERS OF THE BOARD DISAPPOINTED. TRAUB'S MAIN REASON FOR LEAVING IS INEFFECTIVENESS AND BACKBITING IN FAITH AND HOPE BOARD AND RESULTANT GROWING DIVERGENCE BETWEEN CONCEPT AND EXECUTION OF PROJECT. TRAUB HAS A POSSIBLE SUCCESSOR IN MIND, BUT IN OUR VIEW BOARD SHOULD WEIGH CAREFULLY WHETHER IT REALLY WANTS AN AMERICAN ADVISOR AT THIS TIME. UNLESS CONCEPT AND EXECUTION CAN AGAIN BE BROUGHT INTO LINE, ANY AMERICAN WILL SOONER OR LATER HAVE SAME REACTIONS AS TRAUB. WE EXPECT MRS. SADAT MAY RAISE SUBJECT WITH AMBASSADOR. END SUMMARY

1. AS INTERESTED DEPT/AID OFFICERS AWARE, DR. JOSEPH TRAUB, WHO IS ON LOAN FROM USDHEW TO GIVE EXPERT ADVICE FOR THE DEVELOPMENT OF THE PHYSICAL AND THERAPEUTIC ASPECTS OF MRS. SADAT'S FAVORITE CHARITY, THE FAITH AND HOPE SOCIETY, HAS FOR SOME TIME QUESTIONED THE UTILITY OF HIS BEING HERE. ORGANIZATIONALLY, DESPITE MRS. SADAT'S LEADERSHIP OF THE BOARD, THE FAITH AND HOPE BOARD IS BADLY DIVIDED AND NOT OVERLY EFFECTIVE.

CONFIDENTIAL

CONFIDENTIAL

PAGE 02 CAIRO 09318 091742Z

MINRECONSTRUCTION OSMAN, WHO IS TREASURER, FREQUENTLY

IGNORE THE WISHES OF THE BOARD SIMPLY BY REFUSING TO FUND APPROVED BOARD RECOMMENDATIONS. MANY, INCLUDING DR. TRAUB, BELIEVE THE MINISTER OF HEALTH SHOULD BE A MEMBER OF THE BOARD, BUT MINSOCIAL AFFAIRS, AISHA RATEB, STOUTLY OPPOSES THIS. NOR IS THE OPERATIONAL LEADERSHIP OF THE FAITH AND HOPE PROJECT RE-ASSURING, SINCE ITS SUBSTANTIVE HEAD AND ITS ADMINISTRATIVE HEAD SEEM TO DO UTMOST TO NEUTRALIZE ONE ANOTHER'S EFFORTS. TRAUB HAS MADE VALIANT EFFORTS TO PUT SOME ORDER INTO FAITH AND HOPE PROGRAM AND HAS HAD MRS. SADAT'S SUPPORT. HOWEVER, MRS. SADAT MUST ALSO TAKE INTO ACCOUNT POLITICAL REALITIES OF THE EGYPTIAN SCENE AND DOES NOT, THEREFORE, ALWAYS PUSH THE RECOMMENDATIONS SHE HAS APPROVED AS STRONGLY AS ONE MIGHT DESIRE. DR. TRAUB IS UNDERSTANDABLY CONCERNED THAT HIS PROFESSIONAL REPUTATION COULD BE HURT BY CONTINUED ASSOCIATION WITH THE PROJECT.

2. DURING THE RECENT VISIT OF DHEW DIRECTOR DR. JAMES GARRETT, THE LATTER REVIEWED PROGRESS FAITH AND HOPE PROJECT AND SUBSEQUENTLY DISCUSSED HIS FINDINGS WITH AMBASSADOR. THEY ARE SET FORTH IN REFTEL. GARRETT, LIKE TRAUB, CONCLUDED THAT IT WILL HELP NEITHER TRAUB'S NOR DHEW'S REPUTATION TO CONTINUE TO BE ACTIVELY ENGAGED. THEY REMAIN WILLING, OF COURSE, TO PROVIDE EXPERT CONSULTING ADVICE. TRAUB'S SIX MONTH EXPERIMENTAL PERIOD HERE ENDS ON AUGUST 9 AND, WITH THE APPROVAL OF HIS SUPERIORS, HE HAS DECIDED NOT TO STAY ON.

3. TRAUB MENTIONED HIS INTENTION TO ONE OF THE OPERATIONAL CHIEFS OF THE PROJECT, WHO APPARENTLY INFORMED MRS. SADAT. SHE AND TRAUB WERE DUE TO MEET JULY 7, AT WHICH TIME TRAUB PLANNED TO TELL HER OF HIS DECISION TO LEAVE. A FEW EVENINGS AGO, HOWEVER, MRS. ISMAIL FAHMY, WHO IS ALSO A MEMBER OF THE BOARD, TELEPHONED AMBASSADOR TO SAY MRS. SADAT IS VERY UPSET ABOUT TRAUB'S DECISION TO LEAVE AND NEITHER SHE NOR THE OTHER BOARD MEMBERS UNDERSTAND WHY HE WISHES TO DO SO. THE AMBASSADOR EXPLAINED THAT BASIC PROBLEM, AS HE UNDERSTOOD IT, IS THAT THE CONCEPT AND EXECUTION OF THE FAITH AND HOPE PROJECT ARE, UNFORTUNATELY, GREATLY  
CONFIDENTIAL

CONFIDENTIAL

PAGE 03 CAIRO 09318 091742Z

DIVERGENT. WHEREAS THE CONCEPT HAS GENERALLY BEEN ADMITTED TO BE EXCELLENT, ITS EXECUTION HAS BEEN CONSIDERABLY LESS EFFECTIVE DUE TO THE DIVIDED EXECUTIVE AUTHORITY THAT EXISTS AND THE LACK OF ANY PROJECT MANAGER WITH EXECUTIVE AUTHORITY. IN THE CIRCUMSTANCES, DR. TRAUB HAD REGRETFULLY CONCLUDED THAT HE SHOULD NOT REMAIN ASSOCIATED WITH IT. HE DID HAVE A POSSIBLE SUCCESSOR IN MIND, BUT AMBASSADOR SUGGESTED

THAT BEFORE THE BOARD CONSIDERS THE POSSIBLE SUCCESSOR,  
IT SHOULD WEIGH CAREFULLY WHETHER IT REALLY WANTS AN  
AMERICAN IN THE ADVISOR ROLE AT THIS TIME. UNLESS  
CONCEPT AND EXECUTION CAN SOMEWHERE BE BROUGHT INTO  
LINE ONCE AGAIN, ANY AMERICAN COMING OUT HERE TO  
BE ASSOCIATED WITH THE PROJECT WILL SOONER OR LATER HAVE  
THE SAME REACTIONS TRAUB HAS HAD. AMBASSADOR UNDERTOOK  
TO DISCUSS SUBJECT IN GREATER DETAIL WITH MRS. FAHMY  
AND WE SUSPECT MRS. SADAT WILL ALSO RAISE MATTER  
WITH US. IN SUCH TALKS, AMBASSADOR INTENDS TO USE  
MATERIAL CITED REFTEL.  
EILTS

CONFIDENTIAL

NNN

## Message Attributes

**Automatic Decaptoning:** X  
**Capture Date:** 01 JAN 1994  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** n/a  
**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 09 JUL 1976  
**Decaption Date:** 01 JAN 1960  
**Decaption Note:**  
**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
**Disposition Authority:** ElyME  
**Disposition Case Number:** n/a  
**Disposition Comment:** 25 YEAR REVIEW  
**Disposition Date:** 28 MAY 2004  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1976CAIRO09318  
**Document Source:** CORE  
**Document Unique ID:** 00  
**Drafter:** n/a  
**Enclosure:** n/a  
**Executive Order:** GS  
**Errors:** N/A  
**Film Number:** D760266-0429  
**From:** CAIRO  
**Handling Restrictions:** n/a  
**Image Path:**  
**ISecure:** 1  
**Legacy Key:** link1976/newtext/t19760776/aaaacohm.tel  
**Line Count:** 127  
**Locator:** TEXT ON-LINE, ON MICROFILM  
**Office:** ACTION NEA  
**Original Classification:** CONFIDENTIAL  
**Original Handling Restrictions:** n/a  
**Original Previous Classification:** n/a  
**Original Previous Handling Restrictions:** n/a  
**Page Count:** 3  
**Previous Channel Indicators:** n/a  
**Previous Classification:** CONFIDENTIAL  
**Previous Handling Restrictions:** n/a  
**Reference:** 76 ISLAMABAD 6803  
**Review Action:** RELEASED, APPROVED  
**Review Authority:** ElyME  
**Review Comment:** n/a  
**Review Content Flags:**  
**Review Date:** 09 JUN 2004  
**Review Event:**  
**Review Exemptions:** n/a  
**Review History:** RELEASED <09 JUN 2004 by BoyleJA>; APPROVED <06 OCT 2004 by ElyME>  
**Review Markings:**

Margaret P. Grafeld  
Declassified/Released  
US Department of State  
EO Systematic Review  
04 MAY 2006

**Review Media Identifier:**  
**Review Referrals:** n/a  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** FAITH AND HOPE SOCIETY--DR. JOSEPH TRAUB  
**TAGS:** OSCI, EG  
**To:** STATE  
**Type:** TE  
**Markings:** Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MAY 2006